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IA-000000335

Individual Application

Application ID IA-000000335 Account

Application Status Submitted Contact Sherrie Kinoshita

ACT 310 - Application for Grants

Legal Name of The Alcoholic Rehabilitation Services of

Requesting Org/Individual

Type of Business

Hawaii, Inc.

Entity

501 (C)(3) Non-Profit Corporation

Existing Service(Presently in

Operation)

Mailing Address 45-845 Pookela Street

Kaneohe, Hawaii 96744

United States

Island Oahu

Amount of State \$250,000.00 **Funds Requested**

DBA

Hina Mauka

Yes

Program Overview

Program 1 Overview

Program 2 Overview

Program 3 Overview

Department Notes

Agency Eligbility

Recipient of **Terminated Federal**

No

Able to Provide **Documentation Evidence**

Yes

Funding

Serves Negatively

Impacted Populations

Yes

Narrative

See impact document

Date Funding Stopped 11/1/2025

Amount of Other Funds Available

State Fund Total Amount

Amount

Grants

\$6,860,349.09

County Fund Total Amount

Federal Fund Total

\$2,608,651.00

Private/Other Fund **Total Amount**

\$3,740,000.00

Total Amount of State

\$13,896,804.51

Unrestricted Assets

\$18,257,889.00

Contact Person for Matters Involving this Application

Applicant Name Sherrie Kinoshita **Applicant Title**

Director of Administration

Applicant Phone (808) 447-5249 Applicant Email

skinoshita@hinamauka.org

State of Hawaii Eligibility

Organization is Yes Licensed or

Accredited

Complies with Anti-Nonprofit has Yes **Discrimination Laws Governing Board**

Will not Use State Yes Is Incorporated Under Yes

Funds for Lobbying Laws of State

Audit Records Policies

Account Information

Account Phone

Will Allow Access to

Organization Name The Alcoholic Rehabilitation Services of

Organization DBA

Has Bylaws and

Hina Mauka

Hawaii. Inc.

Yes

Street 45-845 Pookela Street

96744

Kaneohe

Yes

Yes

Yes

Account Email admindepartment@hinamauka.org

(808) 447-5249

Website https://www.hinamauka.org

HI State

City

Zip

Mission Statement

EIN

To foster hope and healing for people with substance use and behavioral health disorders through prevention, treatment, housing, and recovery

support services.

Point of Contact

Point of Contact First Sherrie Name

Point of Contact Last

Kinoshita

Point of Contact Title

Director of Administration

Point of Contact Email

skinoshita@hinamauka.org

Point of Contact

Phone

(808) 447-5249

Leadership

Leadership First Name Brian **Leadership Last Name**

Leadership Title

CEO Elect

Leadership Email bbaker@hinamauka.org

Baker

Leadership Phone (808) 447-5202

Background and Summary

Applicant Background

Hina Mauka, established in 1977 as The Alcoholic Rehabilitation Services of Hawai'i, Inc., is a nonprofit behavioral health organization dedicated to helping individuals achieve and maintain recovery from substance use disorders (SUD) and co-occurring mental health conditions. For nearly five decades, Hina Mauka has been a trusted leader in delivering evidence-based treatment and recovery support services statewide.

With a staff of 110 professionals, Hina Mauka serves adults aged 18 and older, primarily from low-income and vulnerable populations. Over 80% of clients are low- to moderate-income, and 76% report annual incomes below \$19,000, reflecting the economic hardship faced by those seeking care. Many experience housing instability, justice involvement, and chronic health conditions, requiring coordinated, multidisciplinary treatment.

Hina Mauka specializes in serving complex patients—individuals managing intertwined challenges of substance use, mental illness, and chronic medical conditions. Our continuum of care includes Detox. Residential, Day Treatment, Intensive Outpatient (IOP), Continuing Care, Case Management, and Peer Mentoring programs. Clients receive individual and group counseling, relapse prevention, and life skills training grounded in evidence-based practices such as cognitive-behavioral therapy (CBT), motivational interviewing, and peer support.

Our integrated care model is driven by a multidisciplinary team that includes psychiatrists, registered nurses, physicians, psychologists, and licensed clinicians working together to deliver holistic, person-centered

treatment. This model ensures coordinated care, improves health outcomes, reduces relapse rates, and supports sustained recovery for high-acuity clients.

In addition to treatment, Hina Mauka provides wraparound services, psychiatric care, medical oversight, case management, peer mentoring, prevention education, and family support. We maintain strong collaborations with healthcare providers, social service agencies, and the justice system to ensure seamless transitions between levels of care and to strengthen Hawai'i's behavioral health continuum.

To address evolving community needs, Hina Mauka has expanded programs and services. We offer Medication-Assisted Treatment (MAT) to support individuals with opioid and alcohol use disorders and operate offender reentry programs that serve justice-involved individuals returning to the community. Increasingly, we care for patients with complex medical and psychiatric co-morbidities requiring integrated treatment involving physicians, psychiatrists, and behavioral health professionals.

With strong community and legislative support, Hina Mauka recently expanded its residential facility by 16 beds, increasing capacity from 48 to 64 beds. This expansion enables us to serve more individuals requiring intensive, medically supported residential treatment and to reduce the statewide waitlist for care.

As Hawai'i continues to experience rising rates of substance use, mental illness, and homelessness, the need for comprehensive behavioral health treatment remains urgent. Many clients require 24-hour medical and psychiatric support services that are costly but critical to sustaining recovery and saving lives. Despite reductions in funding and increased service demand, Hina Mauka remains steadfast in its mission to provide compassionate, culturally responsive care that promotes healing, recovery, and community reintegration.

With continued State support, Hina Mauka will sustain its legacy of care, ensuring that Hawai'i's most vulnerable adults, those struggling with addiction, mental illness, and chronic health conditions receive the medical and behavioral health services they need to rebuild their lives and strengthen their communities.

Funding Request Purpose

The goal of this grant is to stabilize Hina Mauka's residential complex-patient program by restoring critical funding lost through reductions in Medicaid and SNAP benefits. Funding will ensure the continuation of integrated, high-quality care for individuals with co-occurring substance use, mental health, and medical conditions by supporting essential psychiatric, medical, and nursing staff positions. In addition, grant resources will offset the financial impact of reduced food assistance, allowing Hina Mauka to sustain proper nutrition for residents without diverting funds from clinical staffing. Together, these efforts will preserve safe, comprehensive treatment for Hawai'i's most vulnerable adults and maintain the integrity of the state's behavioral health continuum of care. Objectives: 1. Maintain medical staffing for complex-patient care – Provide funding to sustain medical and psychiatric staffing that fills critical care gaps for uninsured and underinsured patients who have lost access to their Primary Care Physician (PCP) and psychiatrist due to Medicaid cuts. This support will ensure continuity of integrated medical and behavioral health services for high-need residents who otherwise would go untreated. 2. Support salaries for medical and nursing personnel – Provide direct financial support for the salaries of medical and nursing staff who are critical to the operation of residential program. These positions provide medical oversight, medication management, and coordinate medical and psychiatric care for high-acuity clients. Funding will offset lost reimbursement revenue, ensuring Hina Mauka can continue to employ qualified nurses and medical professionals who deliver safe, compassionate care to residents with complex co-morbid conditions. 3. Offset SNAP reduction Mitigate the financial strain due to reductions in SNAP benefits, which will require Hina Mauka to absorb the full costs of meals for residents who do not qualify for SNAP benefits. Covering food costs without supplemental funding diverts resources from medical and clinical staffing. Restoring lost revenue through this request will allow the program to maintain nutritional support for clients while preserving funds for essential psychiatric and nursing personnel

Geographic Coverage Served

Located in Windward Oahu, we serve the entire State of Hawai'i.

Public Purpose or Need Served Hina Mauka fulfills a vital public purpose in Hawai'i's behavioral health and substance use disorder treatment system. The agency provides integrated, evidence-based treatment for individuals with substance use disorders, co-occurring mental health conditions, and chronic medical illnesses, many of whom are homeless, uninsured, or justice-involved. Our residential and outpatient programs fill a critical gap in the state's continuum of care for adults who require intensive treatment, clinical oversight, and stabilization before reintegration into the community.

The purpose of this request is to preserve essential healthcare services for Hawai'i's most vulnerable adults by sustaining the staffing and resources required to deliver safe, integrated, and effective treatment. This funding will allow Hina Mauka to retain medical and psychiatric professionals who fill critical care gaps for clients who have lost access to their primary care physicians and psychiatrists due to Medicaid reductions. Without this support, many residents with complex co-morbid conditions would go untreated, increasing the risk of relapse, hospitalization, and homelessness.

In addition, the requested funding will support the salaries of nurses, medical assistants, and prescribing providers who ensure 24-hour medical oversight, medication management, and coordination of behavioral health and primary care. Maintaining these positions is essential to meet clinical standards and provide the

level of care required for individuals with severe substance use and mental health challenges.

Further, cuts to SNAP benefits will add strain on the residential program by shifting the full cost of meals onto the organization. Adequate nutrition is a critical component of recovery, directly influencing medication effectiveness, mood stability, and overall health. Without supplemental funding, resources intended for medical and psychiatric staffing must be diverted to cover food expenses, undermining the quality of care and the sustainability of the program.

This grant will help ensure that Hina Mauka can continue to serve those most in need of integrated medical, psychiatric, and substance use treatment. By stabilizing staffing and offsetting lost revenue, the program will maintain safe and effective care for residents, reduce reliance on emergency services, and promote long-term recovery. Supporting Hina Mauka in this effort directly benefits the public by strengthening Hawai'i's behavioral health system, improving health outcomes, and fostering greater community stability.

Target Population Served

The target population for this grant includes adults aged 18 and older who are among Hawai'i's most vulnerable and underserved residents. The individuals we serve face multiple, overlapping challenges, including substance use disorders, co-occurring mental health conditions, chronic medical illnesses, and significant social and economic barriers. Many are experiencing homelessness or are at risk of becoming homeless, while others are referred from the criminal justice or corrections systems who require structured treatment and support to successfully reintegrate into the community.

A large proportion of our clients are uninsured or underinsured and rely on Medicaid or other public assistance programs to access essential medical and behavioral health care. Recent reductions in Medicaid reimbursement and other federal supports have left many without access to their primary care physicians or psychiatrists, increasing their reliance on Hina Mauka's integrated complex-patient program.

The population served is characterized by complex co-morbidities that require coordinated medical, psychiatric, and substance use disorder treatment. Many clients present with severe depression, anxiety, post-traumatic stress disorder, or other psychiatric conditions compounded by addiction and chronic health issues such as diabetes, hypertension, kidney and liver disease. These individuals often have limited family or community support and face ongoing challenges related to poverty, food insecurity, and unstable housing.

This grant will directly benefit this high-acuity population by sustaining the medical, psychiatric, and nursing staffing required to provide safe, effective, and compassionate care. By maintaining continuity of treatment, Hina Mauka will continue to serve adults who might otherwise go untreated, helping them achieve recovery, stability, and improved overall health while reducing the burden on emergency rooms, hospitals, and correctional systems statewide.

Summary and Outcomes

Measure(s) of Effectiveness

The following measures of effectiveness will be reported to the State agency administering the grant funds. These measures will allow the State to objectively assess the program's performance, fiscal accountability, and contribution to public health outcomes.

- 1. Staffing and Service Continuity
- Maintain or restore 100% of medical, nursing, and psychiatric staff positions required for operation of the 64-bed residential complex-patient program.
- Track the number and percentage of uninsured and underinsured clients receiving on-site medical and psychiatric care.
- 2. Client Health and Recovery Outcomes
- Track improvement in client-reported physical and mental health status using standardized assessment tools (e.g., PHQ-9, GAD-7, ASAM criteria).
- Measure medication adherence rates, aiming for a minimum 80% adherence among residential clients receiving medical oversight
- 3. Fiscal and Operational Accountability
- Submit quarterly reports summarizing staffing levels, and residential service volume.
- Demonstrate efficient use of funds through expenditure tracking, ensuring that 100% of awarded funds are used to sustain medical, nursing, psychiatric, and nutritional support services directly tied to client care.

Projected Annual Timeline

The projected annual timeline will be one year.

Quality Assurance and Evaluation Plans

For this grant request, quality assurance efforts will focus on monitoring the continuity and quality of medical and psychiatric services supported through the funding. Specific measures will include:

Staffing stability and capacity – tracking retention of medical, nursing, and psychiatric positions supported by the grant to ensure sustained service availability.

Access to medical and psychiatric care – monitoring the number of uninsured and underinsured clients who receive on-site medical and psychiatric services as a result of the project.

Clinical outcomes – tracking improvements in medication adherence, and reductions in emergency room visits or hospitalizations.

Client well-being – monitoring progress through patient satisfaction surveys, self-reported health improvements, and recovery milestones

Data will be collected through electronic health records (EHR), staff activity logs, clinical assessments, and client feedback tools. Monthly reviews will be conducted to ensure compliance with medical and behavioral health standards, and to identify emerging needs or service gaps. Any performance issues identified will trigger immediate review and corrective action, such as targeted staff training, policy adjustments, or process improvements

Scope of Work

The scope of work focuses on preserving essential staffing levels and ensuring the continuity of integrated medical and behavioral health care for residents with complex needs. Grant funds will be used to retain psychiatrists, APRN's, registered nurses, and medical support personnel who are critical to the daily operation of the program. These professionals provide 24-hour supervision, medication management, ongoing medical and psychiatric assessments, treatment coordination, and crisis intervention. Their presence ensures that residents receive comprehensive, coordinated care that stabilizes physical health, supports mental health recovery, and reduces the likelihood of relapse or hospitalization.

This project also supports the medical infrastructure that enables effective collaboration between psychiatric, nursing, and counseling teams. Staff will continue to conduct interdisciplinary case reviews, coordinate medication-assisted treatment (MAT), and manage complex medical comorbidities such as diabetes, hypertension, and infectious diseases. By maintaining this integrated care model, the program prevents unnecessary emergency room utilization and facilitates smoother transitions back into the community.

In addition, grant funds will be used to offset meal costs for residents who no longer qualify for SNAP benefits. Access to proper nutrition is a vital part of recovery, supporting both physical stability and emotional well-being. Without this funding, resources would need to be diverted from essential clinical positions to cover food expenses. By sustaining meal support through this request, Hina Mauka will preserve the integrity of its treatment program and ensure that residents receive the comprehensive, wraparound services required for long-term recovery and reintegration.

Through this project, Hina Mauka will maintain the quality and accessibility of care for individuals who would otherwise go untreated. The program's integrated approach bridges the gap created by reductions in Medicaid coverage and the loss of primary care and psychiatric services across the state. It ensures that uninsured and underinsured clients continue to receive the medical oversight, medication management, and therapeutic support necessary to achieve stability and independence

The proposed use of funds will not only sustain direct care operations but also protect the broader public health by reducing the burden on emergency systems, hospitals, and the criminal justice system. By keeping this safety net intact, Hina Mauka fulfills its mission to provide compassionate, evidence-based treatment to those most in need while advancing the State of Hawai'i's goal of improving health outcomes for residents facing the intersection of addiction, mental illness, and poverty.

Financial Information

Q1 Requested Amount \$62,500.00 **Q3 Requested Amount** \$62,500.00 **Q2 Requested Amount Q4 Requested Amount** \$62,500.00 \$62,500.00 **Sources of Funding** Hina Mauka will continue to seek private State and Federal Tax Not Applicable Credits philanthropic partners as well as foundations both on the continent and in Hawai'i to help provide funding to ensure that we can continue to provide programs and services for those who are affected by substance use disorder and mental health challenges. State and Federal please see uploaded form Hina Mauka **Prior FY Balance of** \$18,257,889 **Contracts and Grants Unrestricted Assets** Contracts & Grants

Experience, Capability, and Personnel

Skills and Experience

Hina Mauka has more than 55 years of experience providing comprehensive, evidence-based treatment for individuals with substance use disorders (SUD) and co-occurring mental and physical health conditions (COD) in Hawai'i. Hina Mauka has become a statewide leader in integrated behavioral health and medical

care for adults with complex, high-acuity needs.

Our multidisciplinary clinical team includes psychiatrists, physicians, registered nurses, advanced practice registered nurse, medical assistants, licensed clinical social workers, licensed marriage and family therapists, certified substance abuse counselors, and certified peer specialists. Together, they deliver individualized, trauma-informed care for clients who require coordinated medical, psychiatric, and behavioral health services.

Over the past decade, Hina Mauka has built its reputation as Hawai'i's leader in complex patient, integrated care, serving individuals who require simultaneous management of substance use, mental health, and medical issues. The complex patient model depends heavily on qualified medical and nursing professionals. These positions have become increasingly difficult to recruit and sustain amid low Medicaid reimbursement rates and cuts to contract fundings. Despite these challenges, Hina Mauka has a proven record of maintaining medical service delivery during funding shortfalls by leveraging multiple funding streams, implementing operational efficiencies, and engaging in strategic fundraising. Hina Mauka has demonstrated fiscal resilience while ensuring uninterrupted care for patients.

Facilities

Kaneohe: 45-845 Po'okela Street, Kaneohe, Hawai'i 96744

Hina Mauka's Kaneohe facility has the ability to provide residential services to 64 clients at any given time. This residential facility has adequate space for several outpatient groups and houses our administrative staff, kitchen, dining room, laundry room, and individual counseling rooms. The residential clients reside upstairs, which is accessible by stairs and elevator. On the ground floor, there are 5 large enclosed group rooms, an expansive dining room that also serves for client groups, recovery meetings and staff trainings, 9 individual enclosed counseling rooms, a Treatment Associates' office that is open 24 hours a day, a physician's office, a nursing office, a physical examination room, a large enclosed chart/documentation room, and a large enclosed clinical administrative office. Double closed doors provide privacy and separate the clinic area from the large open lobby where our receptionist and intake specialists welcome guests, our patients, families and those seeking program services.

Proposed Staffing and Service Capacity Hina Mauka's proposed project staffing structure ensures that essential medical and psychiatric services are maintained and strengthened to support integrated behavioral health care. The requested funds shall be used to reimburse key medical personnel whose roles are critical to sustaining the complex patient model and preventing service disruption due to funding shortfalls.

Hina Mauka grant request costs cover the following reimbursements:

Chief Medical Officer (CMO) – the CMO provides overall clinical oversight for medical and psychiatric services across all Hina Mauka programs, ensuring compliance with State of Hawai'i Department of Health standards and treatment requirements. The CMO supervises all medical staff, oversees medication-assisted treatment (MAT), and coordinates care with primary care and hospitals. With over 30 years of experience in addiction medicine, psychiatry, and integrated care management, the CMO ensures quality, safety, and adherence to evidence-based practices.

Advanced Practice Registered Nurse (APRN) – the APRN provides direct patient care including nursing assessments, medication management, withdrawal stabilization and monitoring, and coordination of ongoing treatment with the clinical team and external providers. The APRN works closely with the CMO to ensure continuity of care for patients with complex medical and mental health needs. This position is vital to maintaining service accessibility, particularly for residential clients requiring ongoing psychiatric monitoring and medication management.

Registered Nurses (RNs) -RNs provide medical coverage for the residential treatment program, including health assessments, medication administration, monitoring of withdrawal symptoms, and coordination with primary care physicians. They ensure compliance with clinical safety protocols and provide patient education to support long-term recovery. Their presence is essential for maintaining medical stability among clients with co-occurring physical and behavioral health conditions.

Medical Assistants (MAs) – MAs support the nursing staff by managing patient intake, vitals signs, medication logs, and health record documentation. They assist in laboratory coordination and client follow-up care, ensuring compliance with treatment documentation standards. Their work enhances clinical workflow which helps support the medical and clinical departments.

All medical staff report the CMO and are integrated into Hina Mauka's multidisciplinary care team. The organization maintains regular case reviews, chart reviews, and staff development focused on integrated behavioral health, trauma-informed care, and culturally responsive practices. The Human Resources Director ensures that staff training, credentialing, and licensure remain current.

Staff Position(s) and Compensation

Chief Executive Officer - Elect \$190,000 Chief Executive Officer \$175,000 Chief Medical Officer \$160,696

Other Information

Pending Litigation

None

Special Licensure or Accreditations Originally accredited by CARF (Commission on Accreditation of Rehabilitation Facilities) in 1999, we have been awarded three-year accreditations since 2002. Hina Mauka's consecutive years of CARF accreditation indicate our enduring commitment to quality. Hina Mauka also received CARF accreditation for Criminal Justice Programming. CARF is a national organization that establishes standards of quality for programs and services and uses those standards to determine how well an organization is serving its consumers and how it can improve. Additionally, since the mid-1990s, Hina Mauka has also maintained a Substance Treatment Facility (STF) license for residential services through the Department of Health. This license is monitored annually, of which Hina Mauka remains in good standing.

Department of Health License OHCA #52 STF effective: Dec 1,2024 - Nov 30, 2025

CARF Accreditation Three Year Accreditation effective 5/1/2023 - 10/31/2026

Program Accreditation Summary:

Case Management/Services Coordination: Integrated: SUD/Mental Health (Adults)
Case Management/Services Coordination: Substance Use Disorders/Addictions (Adults)

Day Treatment: Integrated: SUD/Mental Health (Adults)

Detoxification/Withdrawal Management - Residential: Substance Use Disorders/Addictions (Adults)

Intensive Family-Based Services: Family Services (Children and Adolescents) Intensive Outpatient Treatment: Substance Use Disorders/Addictions (Adults)

Intensive Outpatient Treatment: Substance Use Disorders/Addictions (Children and Adolescents)

Intensive Outpatient Treatment: Substance Use Disorders/Addictions (Criminal Justice)

Outpatient Treatment: Substance Use Disorders/Addictions (Adults)

Outpatient Treatment: Substance Use Disorders/Addictions (Children and Adolescents)

Outpatient Treatment: Substance Use Disorders/Addictions (Criminal Justice) Prevention: Substance Use Disorders/Addictions (Children and Adolescents)

Residential Treatment: Integrated: SUD/Mental Health (Adults)
Residential Treatment: Substance Use Disorders/Addictions (Adults)

Residential Treatment: Substance Use Disorders/Addictions (Criminal Justice) Therapeutic Communities: Substance Use Disorders/Addictions (Adults)

Therapeutic Communities: Substance Use Disorders/Addictions (Criminal Justice)

Private Educational Institutions

Not Applicable

Confirmations

Documentation of Federal Impacts ✓

Hawaii Compliance Express Certificate

✓

Active Status with the Hawaii AG

IRS Determination

Certificate of Good

Records Retention

Policy

Standing by the DCCA

By-laws or Corporate

Authorized Representative Resolutions

Signee Title Director of Administration

System Information

Certification

Application Type Act 310 Nonprofit Grant Application

Applied Date 10/23/2025, 6:31 PM

Owner Name Grants Management

Category Grant Application

Created By Sherrie Kinoshita, 10/15/2025, 4:38 PM

Created Date 10/15/2025, 4:38 PM

10/23/2025, 6:31 PM

Last Modified By Sherrie Kinoshita, 10/23/2025, 6:31 PM

Files

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Hina Mauka_IRS

Last Modified Date

Last Modified 10/23/2025, 6:24 PM

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